

Appendix A

One Commissioning Organisation

1. Introduction

- 1.1 This paper sets out proposals for the OCO Programme Structure aligned to the Bury Whole System Transformation Governance structure.
- 1.2 The proposals seek to ensure a 12 month programme of review and redesign that will inform the arrangements for shadow form from October 2017 leading to the establishing of a fully integrated OCO by April 2018.

2. Background

- 2.1 The Chief Operating Officer (COO) is now a member of the Council's Chief Executive Officer's (CEO) is now a member of the CEO's Senior Leadership Team and reports to the CEO whilst retaining the COO status. It was intended that from April 2017 work would commence through the OCO Work Programme to establish integrated meeting and governance structures and to pool resources, where legally possible and align them where this is not legally possible (pooling in Shadow form) in order to ensure commissioning decisions are made jointly.
- 2.2 Appendix 1 details the context for this work, taking account of the Bury Whole System Transformation Governance structure. This paper sets out a proposed structure and timescale for the development of a fully integrated OCO by April 2018.

3. OCO Programme Structure

- 3.1 Appendix 2 sets out a proposed structure for the governance of OCO Work Programme aligned to the Bury Whole System Transformation Governance structure.
- 3.2 It is proposed that Senior Officers of the Council and CCG (formally the JLT) will continue as the Programme Directors for the development of the OCO and will provide the leadership and direction for the Joint Operational Management Team, whilst reporting into respective organisational management structures and sitting as members of the Health and Social Care Transformation Programme Board.
- 3.3 The Joint Operational Management Team will be established by the OCO Programme Directors in order to progress the detailed work necessary to fully review and integrate commissioning functions and associated operational management and governance arrangements.
- 3.4 This team will comprise the members of the Senior Leadership Teams from the Council and the CCG. Each member will lead a task and finish group that will produce the single commissioning plan and decision making framework, progress the pooling and aligning of budgets and the development of an integrated governance and

management structure for the OCO. This team will also lead or link into relevant enabling sub groups with the Transformation Governance Framework to ensure HR/OD, Information Sharing and IT and Estates matters relevant to the development of the OCO are addressed as part of the wider system transformation programme.

4. OCO Work Programme and Timescales.

4.1 It is proposed that by the end of July 2017, the following work is completed:

- A proposed timetable for the production of a single commissioning strategy aligned to the outcomes of the Bury Locality Plan and the GM Transformation Bid
- A timetable for pooling budgets and restructuring of associated meeting and governance arrangements.
- A plan for co-location of services
- Proposals for integrating all governance and decision making processes

4.2 Based on approval of the above, it is proposed that between July and October work is undertaken to review all CCG and Council resources and realign them with the OCO, LCO and Integrated Neighbourhood Approaches in order to establish the future structure for the OCO and the Council’s residual services. This will inform the development of shadow arrangements for the OCO from October 2017

4.3 From October 2017 plans will be established to fully integrate services into the OCO and to progress any formal staff/organisational consultation requirements.

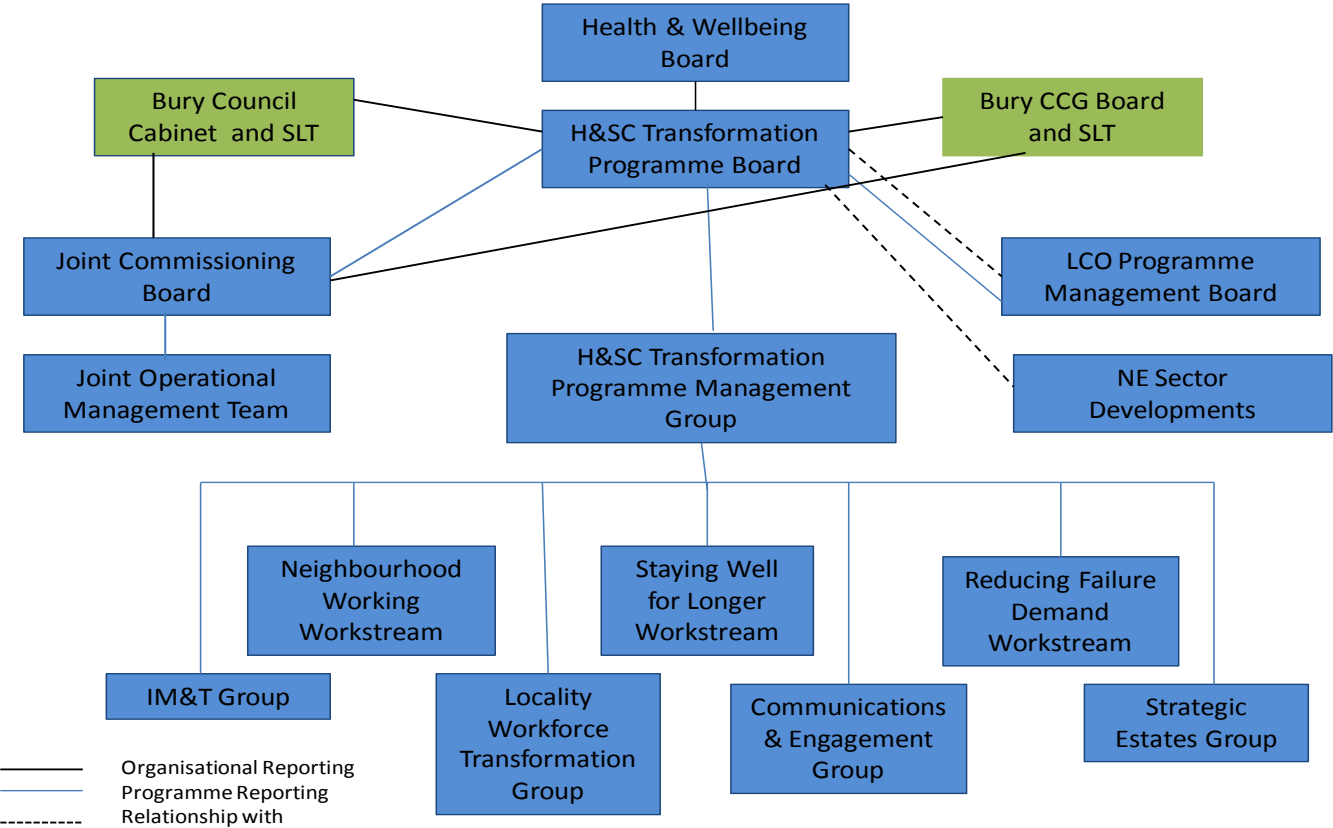
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Interim Chief Executive
Bury Council

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Chief Operating Officer
Bury CCG

Bury H&SC Transformation Governance Structure



Appendix 2 – OCO Programme Development Structure

Interim OCO Implementation Structure

